

UCL Partners Board

Extraordinary Board meeting

Thursday 19 December 2016, 14.00-17.35

UCL Partners Meeting Room 1

3rd Floor, 170 Tottenham Court Road

Present: Ajay Kakkar (Chair)
 Michael Arthur
 Tessa Blackstone
 Elizabeth Chidgey
 Dominic Dodd
 Simon Gaskell
 Dennis Gillings (by telephone)
 Helen Jameson
 Martin McKee
 David Lomas
 Richard Murley
 Clifford Prior

Apologies: Stephen Field
 Tessa Green

In attendance: Amanda Bagley
 Charlotte Williams
 Martin Marshall
 Peter Fonagy
 Mike Roberts
 Amanda White
 Charlie Davie
 Alan Thompson
 Kate Hall
 John Robson
 Lynn Chitty
 Andrew Morris
 Steve Thornton
 Rebecca Graham
 Simon Laver
 Diana Rawstron

1. The purpose of the meeting was to discuss the strategic objectives of the Partnership to inform the decisions to be taken about the job description and person specification for the appointment of the next Managing Director.
2. The following papers were presented setting out the contribution of UCLP in various areas:
 - (a) Building capacity and capability in general practice and primary care (Martin Marshall, John Robinson and Mike Roberts).
 - (b) Addressing social determinants of mental illness and promoting integration of mental and physical health (Peter Fonagy).
 - (c) Systemic implementation of proven innovation for patients and populations (Amanda Bagley).
 - (d) Building capacity for improvement and leadership (Kate Hall).
 - (e) Expediting translational research by supporting clinical trials (Lynn Chitty).
 - (f) Discovery Science (David Lomas).
 - (g) Informatics (Andrew Morris).
3. It was noted that:
 - (a) UCLP had been set up with an Academic Director to run the ASHC working with a Managing Director who also chaired the AHSN board. It was important that the relationship between the Managing Director and Academic Director was understood.
 - (b) Informatics should be a key objective for UCLP for 2017. (Andrew Morris was asked to present a paper at the March Board meeting setting out the resources required).
 - (c) It was important to strengthen translational work and to help the Crick Institute meet its translational obligations.
 - (d) There is a tension between providing short term or emergency care for members in troubled times and developing the more useful long term initiatives in a changing environment. It is important to keep partners on board as UCLP moves forward.
 - (e) It is not possible for one person to have the skills and experience to deal with the translational work, the improvements in health outcomes for the population at a time of radical change and financial challenges, the academic and research relationships and links with industry, the long term sustainability of the organisation and the brand. It was therefore essential

that any new MD had the ability to build a team to deliver across these wide ranging areas.

4. It was agreed that:

(a) Charlie Davie should continue as Interim Managing Director;

(b) at the January Board meeting, the Board should consider:

(i) a paper on the strategic objectives; and

(ii) a paper from Simon Laver on the personal qualities required for the new appointment.