

## UCL Partners Board

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Board meeting

Monday 16 January 2017, 16.00-18.00

UCL Partners Meeting Room 1

3<sup>rd</sup> Floor, 170 Tottenham Court Road

Present:                   Ajay Kakkar (Chair)  
                              Michael Arthur  
                              Elizabeth Chidgey  
                              Dominic Dodd  
                              Steve Field  
                              Simon Gaskell  
                              Tessa Green  
                              Helen Jameson  
                              David Lomas  
                              Richard Murley  
                              Clifford Prior

Apologies:               Tessa Blackstone  
                              Martin McKee

In attendance:         Charlie Davie  
                              Andrew Morris  
                              Diana Rawstron  
                              Mike Roberts

### 1.     **Declarations of interest**

David Lomas reported that he had been appointed Deputy Chief Executive of the Medical Research Council from 1 January 2017 to 31 March 2018.

### 2.     **Minutes**

The minutes of the meeting held on 19 September 2016 were approved and signed.

### **3. Future direction of the company**

The Board received a paper setting out the strategic priorities for the organisation together with a paper from Perrett Laver setting out the emerging role description and person specification for the next Managing Director. It was agreed that Perrett Laver should be appointed to assist with the recruitment process which would be taken forward by the Nominations Committee.

### **4. Board membership**

The Board received a paper setting out the current membership and terms of reference. It was agreed that the Nominations Committee should consider this further.

### **5. Updates from sub-Committees**

Richard Murley reported to the Board on the discussions in the Audit and Risk Committee monitoring the financial position and discussing the criteria and process for deciding what work to take on. The risk management plan had been reviewed and updated.

The Board delegated approval of the financial statements for the year ended 31 March 2017 to the Audit Committee.

Dominic Dodd reported on discussions in the Remuneration Committee which had considered the question of the appropriate size for the core of the company and questions of overheads.

### **6. Managing Director's Report**

Charlie Davie presented his report for the period October to December 2016.

He reported that funding for the AHSN for this year and next year seemed secure but there will be a 5% reduction in funding for 2017/2018 and a 25% reduction in the next relicensing cycle.

It was agreed that UCLP should clarify what it could offer to the Sustainability and Transformation Plans (STPs).

It was also agreed that Lord Prior of Brampton (Parliamentary Under Secretary of State at the Department for Business Energy and Industrial Strategy) should be invited to the next Board meeting to discuss the industrial strategy for life sciences for which he is responsible.

### **7. Performance Report**

The Board received the Performance Report to December 2016 covering strategic risks, sustainability, innovation, capability and the AHSC.

It was noted that the second cohort of UCLP Improvement Fellows had been recruited.

Mike Roberts presented a detailed case study of the Newham CCG/ULCP Partnership Programme showing the great strides the programme had made in improving the health of a complex population with significant challenges. The programme had embarked on eight improvement projects which had been identified by stakeholders in the borough each focusing on a key health need of the population.

A handwritten signature in blue ink, appearing to read 'K. Roberts', with a horizontal line underneath.

CHAIR