

## UCL Partners Board

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Tuesday 21 April 2015, 15:00-17:00

UCL Partners Meeting Room 1

3<sup>rd</sup> Floor, 170 Tottenham Court Road

Present:                   Ajay Kakkar (Chair)  
                                Michael Arthur  
                                Tessa Blackstone  
                                Elizabeth Chidgey  
                                David Fish  
                                Simon Gaskell (by telephone)  
                                Dennis Gillings  
                                Richard Murley  
                                Clifford Prior  
                                Richard Trembath

Apologies:               Dominic Dodd  
                                Stephen Field  
                                Andrew Nebel  
                                John Tooke  
                                Philip Wright

In attendance:         Charlie Davie  
                                Helen Jameson  
                                Diana Rawstron  
                                Hilary Ross

### **1. Minutes**

The minutes of the meeting held on 20 January 2015 were approved as a correct record of the meeting.

### **2. Declarations**

There were no new declarations of interest.

### **3. Board Membership**

3.1 The following changes in Board membership were noted:

- (a) Retirements  
Stephen O'Brien  
Roger Jackling
- (b) Appointments  
Philip Wright  
Andrew Nebel

3.2 It was agreed to review the corporate structure at the next meeting.

### **4. Managing Director's Report**

David Fish presented his report and drew attention to the key issues.

- 4.1 The Partnership (as an organisation) had performed well in a number of areas including being the highest performing Clinical Research Network nationally, the arrangements for the Genomics Medical Centre, the CLAHRC, leading the work to create a new digital maturity assessment framework for acute providers, the NHS Innovation Accelerator Programme, training over 29,000 staff across both acute and community settings in dementia awareness and the Schools Health and Wellbeing Research Network.
- 4.2 The Partnership was increasingly being asked to provide support for members facing financial and quality challenges; to re-engage with back office and procurement savings; to provide high quality staff to partner organisations; and to connect nationally and internationally with clinical, academic and policy opinion leaders.
- 4.3 It was agreed that further effort should be put into ensuring operational alignment for the delivery of both the cancer and cardiac AMCs and that cancer should be the focus of the June Board meeting.

### **5. Academic Health Science Network**

Charlie Davies presented a detailed report.

- 5.1 Strong performance against the 2014/15 contractual objectives had been achieved.
- 5.2 Out of 126 applicants for the NHS Innovation Accelerator Programme, 48 have been short listed for the 20 places.
- 5.3 One of the two London based national vanguard bids had been awarded to Tower Hamlets and the Partnership expected to receive support for two local vanguards.
- 5.4 The School Research Network brings school pupils and staff together with researchers to develop and speed the translation of health and well being research.

It is having a real impact on the lives of children and young people in London and it is hoped to expand the scope and scale to cover the whole of the London area.

- 5.5 The full Patient Safety Programme is being finalised. Eight trusts have signed up to be in the first wave workstream for Sepsis (focusing on A&Es and AMUs) and seven for acute kidney injury (focussing on A&Es, AMUs and acute wards). The formal launch date is set for early June.
- 5.6 UCLP is leading work for NHS England, in collaboration with other AHSNs, to develop a set of digital maturity indicators which will be used to audit acute providers as part of CQC inspections from March 2016. It is also represented on the Professional Records Standards Board working groups to develop national standards for the electronic transfer of discharge summaries and medications information.
- 5.7 The Clinical Research Network had continued to recruit well above target and would receive increased funding in 2015/2016. It will move to the shared space of UCLP at 170 Tottenham Court Road on the third floor over the summer of 2015.

## **6. Academic Health Science Centres**

The Board received an update on the appointment of the Director of the Bloomsbury Research Institute; World TB Day; plans for the Institute of Digital Health; the launch of East London Genes and Health; the launch of the Government's Innovative Medicines and Medical Technology Review; developments in dementia; the agreement between UCL and QMUL to establish a cardiovascular Institute at the new Barts Heart Centre; and the grant of planning permission for an Institute of Immunology and Transplantation at the Royal Free Hospital.

## **7. Formal Visit from Overseas Ministry of Health**

A request had been received from an overseas Minister to visit on 15 May to include an overview of the governance and activities of UCLP and also a visit to a provider such as a primary care partner, a tertiary hospital or a community based partner to show progress on integration.

## **8. Finance and Corporate Update**

- 8.1 HMRC had made a routine PAYE compliance visit in March and has been satisfied that the proper procedures were in place.
- 8.2 The UCLP AHSN contract with NHSE is for a VATable supply. It is not clear at the moment whether NHS England can reclaim VAT but UCLP will be able to reclaim some output VAT against this contract in the future.

8.3 The Board received the draft financial outcome for 2014/2015. The Board agreed to delegate the detailed review and approval of the accounts to the Audit Committee.

## **9. UCLP Business Plan 2015/2016**

9.1 NHS England's Five Year Forward View indicates a savings challenge of £22bn over five years. This will put significant pressure on partners.

9.2 This context underlines the need to focus on provider support to further enable:

- (a) increased organisational operational efficiency e.g. shared back office, improved informatics performance, enhanced recruitment and retention to reduce agency costs and best use of all existing estate;
- (b) increased income from outside the local and regional commissioning resources;
- (c) more rapid delivery of new models of care;
- (d) faster pace and scale of consolidation of specialist services where this improves quality and efficiency;
- (e) where feasible a more realistic transitional pace of savings.

9.3 The basic grant funding to UCLP for AHSN specified, contracted services has been cut by 21% for 2015/2016. In this context the Board received a detailed Business Plan for UCLP AHSN with delivery dates based on the following strategic themes:

- (a) system transformation to improve health outcomes for patients;
- (b) supporting the development of capability and infrastructure to improve quality, patient experience and safety;
- (c) ensuring innovations are embedded to drive change at scale and pace;
- (d) ensuring the sustainability of UCLP.

## **10. Budget 2015/2016**

The Board received and approved the business plan for 2015/2016 for the company showing an expected turnover of £18m. with diversity of income streams to enhance sustainability.

## **11. Risk Management**

The Board reviewed the key strategic risks for 2015/2016.

## **12. Date of the Next Meeting**

The next meeting will be on Tuesday 16 June 16.00-18.00.