



UCL PARTNERS BOARD

TERMS OF REFERENCE AND MEMBERSHIP, JULY 2013

Membership

Ex officio:

Principal, Queen Mary University of London
President and Provost, UCL
Chair, Barts Health NHS Trust
Chair, Great Ormond Street Hospital NHS Trust
Chair, Moorfields Eye Hospital NHS Trust
Chair, Royal Free London NHS Trust
Chair, UCLH NHS Trust
Managing Director, UCL Partners
Academic Director, UCL Partners
QM Academic lead

Appointed:

Independent Director (to act as Chair)
Four non-Executive Directors appointed for their:
 Primary and community care/commissioning experience
 Mental Health experience
 Wealth creation experience
 Local government experience

Observers:

Chair of the LETB
UCL Partners Chair of Quality

In attendance:

Company Secretary
UCL Partners Chief Operating Officer
UCL Partners Finance Director

Terms of Reference

1. The Board will act as the custodian of UCLP's values, (to be patient-focused, transparent, collaborative and respectful) driving improvement in health and wealth outcomes through partnership working.
2. The Board will be responsible for overseeing the development and delivery of UCLP's strategy to improve health and wealth.
3. The Board will be accountable for ensuring that company risks, remuneration of senior executives and appointments to the Board are effectively managed. It will establish an Audit

and Risk Committee, a Remuneration Committee, and a Nominations Committee to discharge these responsibilities. The Board will appoint one of its members to chair each committee and will delegate specific actions and activities to be undertaken by each committee.

4. The Board may establish additional committees, sub-Boards or other groups to which it may delegate specific actions and activities approved by the Board.
5. The Board holds formal responsibility for ensuring good governance both in its own affairs and in those of its committees, sub-Boards or other groups established by the Board.
6. The Board will review and approve the company's business/financial plan.
7. The Board will champion partnership working within organisations who are partners or members of UCL Partners.
8. The Board will create and champion opportunities for partnership working with organisations who share the company's principal strategic goals to improve health and to create wealth.
9. The Board will support the development of UCLP contributing to its success.

Meetings

There will normally be four meetings of the Board each year. Meetings will normally take place from 4pm to 6pm on the fourth Monday in the months of January, April, July and October.

Meetings will normally take place in UCL Partners' head offices, on the third floor of 170 Tottenham Court Road, London.