

## UCLPartners board

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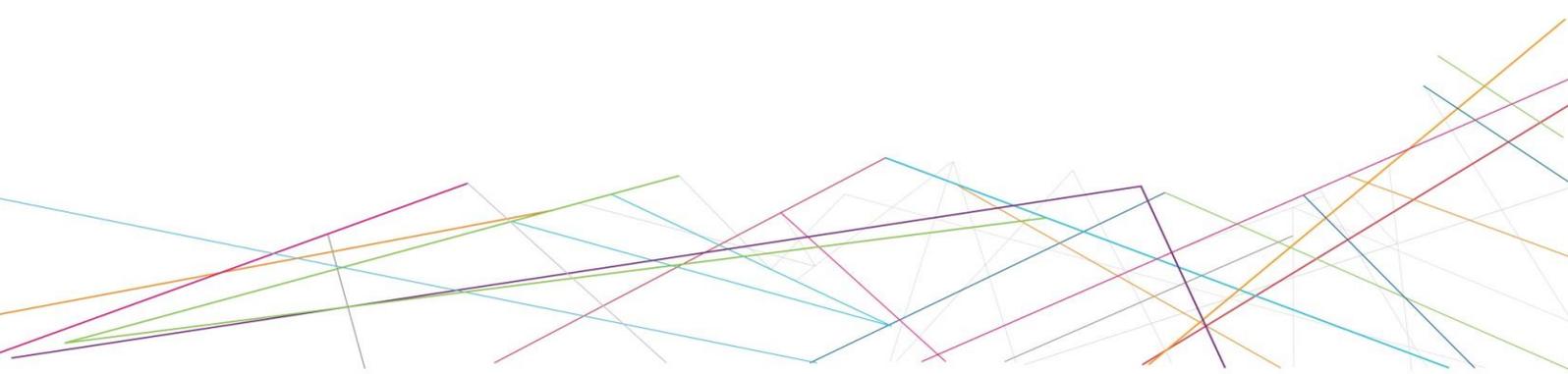
Tuesday 22 March, 4pm – 6pm

UCL Partners, Meeting Room 1, 3<sup>rd</sup> Floor, 170 Tottenham Court Road, W1T 7HA

Present:                   Ajay Kakkar (Chair)  
                              John Bacon  
                              Stephen Field (by telephone)  
                              David Fish  
                              Simon Gaskell  
                              Helen Jameson  
                              Martin McKee  
                              Richard Murley  
                              Andrew Nebel  
                              Clifford Prior

Apologies:               Michael Arthur  
                              Tessa Blackstone  
                              Elizabeth Chidgey  
                              Dominic Dodd  
                              Dennis Gillings  
                              David Lomas

In attendance:         Charlie Davie  
                              Charles Knight (Barts Heart Centre)  
                              Diana Rawstron  
                              Hilary Ross  
                              David Sloman (CEO RFL)  
                              Peter Steer (CEO GOSH)  
                              Steven Thornton (Vice Principal (Health), QMUL)



## Declarations

Martin McKee declared that he is leading on health for the campaign to stay in the European Union.

## Minutes

The minutes of the meeting held on 19 January 2016 were approved and signed.

### 3. Matters arising

The RNOH update and UCLPartners branding will be considered at the next meeting.

### 4. Strategic Direction for UCLPartners

David Fish presented a paper setting out the scale of the national challenge to the NHS, the potential role of “place based” care and STPs, and the implications for the work of UCLP in supporting its members.

His broad proposals were approved and will be further developed in the business plan presented at the June Board meeting.

### 5. Barts Heart Centre

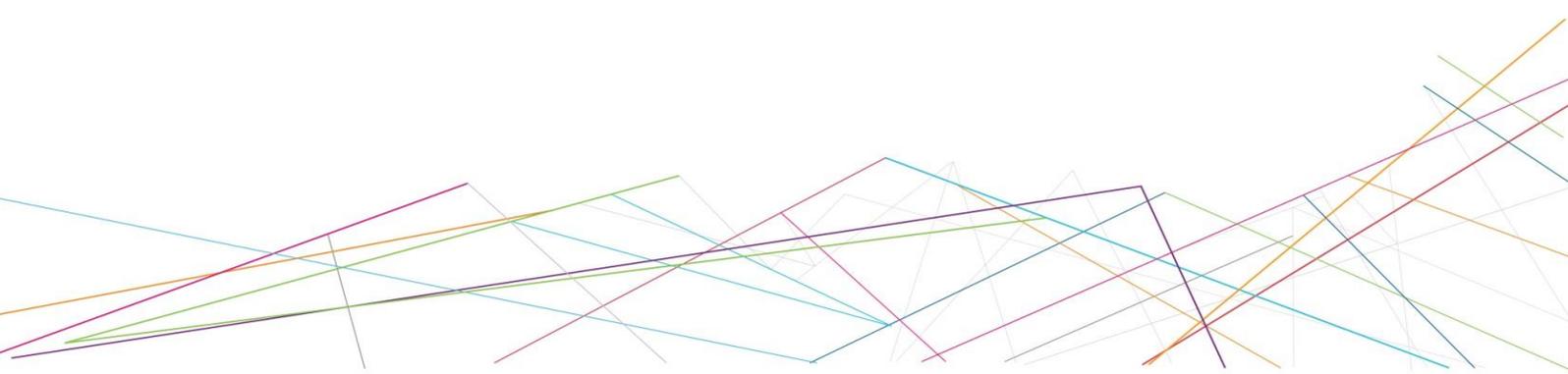
Charles Knight presented a paper giving an update on BHC since it had opened in May 2015 bringing together services from St. Bartholomew’s Hospital, the London Chest Hospital and the Heart Hospital. Services, patients and over 1,000 staff were successfully transferred over a six-week period without any major clinical incidents. It is now the largest cardiac centre in the UK and one of the largest in the world.

The vision is to create an Integrated Cardiovascular System delivering care across the whole patient pathway, designed around the patient and to create a world class specialist cardiovascular hub.

In the first nine months since the establishment of BHC, more patients had been treated, there is better cover, quicker treatment and improved results.

Plans are in place to establish a joint cardiovascular research institute with QMUL and UCL which will include a devices centre in partnership with the commercial sector. A £10m grant over 5 years has been secured from Barts Charity to progress five integrated research themes. A nursing research director and a nursing education lead have been appointed to support the research and education plans.

The National Institute for Cardiovascular Outcomes Research moved to the BHC premises in



September 2015. Co-location is enabling closer working between BHC and NICOR researchers and data analysts with a view to improving definition and capture of appropriate metrics to measure cardiovascular outcomes.

Potential service developments in 2016/2017 include finalisation of the estate to increase theatre and critical care capacity, development of the extracorporeal membrane oxygenation service and introduction of the left ventricular assist device.

The Board congratulated Professor Knight and his colleagues on this excellent progress and will consider how to build on this positive experience to improve other areas of fragmented health care.

## **6. UCLPartners Performance Report**

The strategic risks remain in line with those set out in the business plan in April 2015 although the probability of two key risks (structural changes to the health system and support for the AMCs) has been reduced.

The financial position and staffing are stable.

UCLP continues to be the global leader for Quintiles recruitment. Digital Health London was launched by George Freeman in February to support up to 30 digital health innovations.

The CareCity test bed has been launched as a national test bed programme for all London based AHSNs.

Operational planning for the transition of London Cancer to UCLH has started. There is progress on the development of the business case for the Accountable Care Organisations pilot programme in BHR and links are being developed with the other four devolution pilots.

The UCL Partners Improvement Fellows Programme was launched in March 2016 with 23 participants from across UCLP's area.

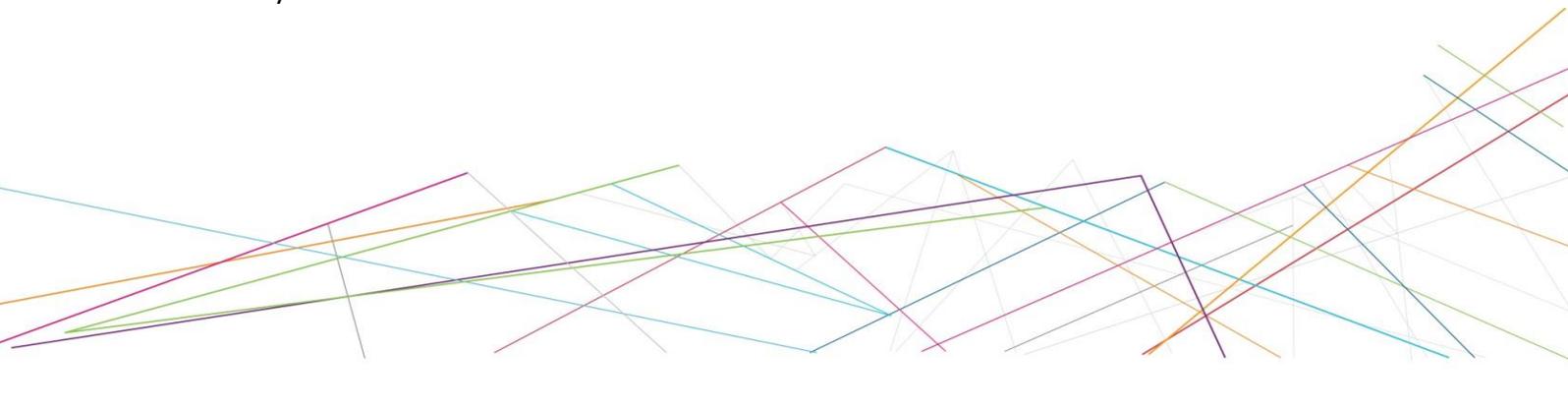
Work on the Patient Safety Programme has continued with 113 attendees at learning sessions on AKI and sepsis.

The demand for informatics support continues to increase and the Digital Maturity on-line assessment has been completed by 99% of the 261 acute, community, mental health and ambulance provider trusts across England.

The six AMCs and three cross cutting themes have made good progress over the quarter.

## **7. Dates of future meetings**

Monday 20 June 2016 - 16.00-18.00



Monday 19 September 2016 - 16.00-18.00

CHAIR

