

UCLPartners Board

Tuesday 20 October 2015, 16.00-18.00

UCL Partners Boardroom

3rd Floor, 170 Tottenham Court Road

Present: Ajay Kakkar (Chair)
 Michael Arthur
 Dominic Dodd
 Stephen Field (by telephone)
 David Fish
 Simon Gaskell
 Dennis Gillings (by telephone)
 Helen Jameson
 David Lomas
 Martin McKee
 Richard Murley
 Andrew Nebel
 Clifford Prior

Apologies: John Bacon
 Tessa Blackstone
 Elizabeth Chidgey

In attendance: Charlie Davie
 Anthony Goldstone (RNOH for item 7)
 Rob Hurd (RNOH for item 7)
 Diana Rawstron
 Hilary Ross
 Peter Steer (CEO GOSH)

1. Declarations

There were no additional declarations of interest.

2. Minutes

The minutes of the meeting held on 16 June 2015 were approved.

3. Articles of association

The Chair reported that the members' written resolution to amend the articles had been passed on 23 September and the amended Articles had been filed at Companies' House.

4. Board of Directors

4.1 The Board noted the following Partner appointments to the Board under Article 12(1):

- (a) LSHTM - Martin McKee in the place of Peter Piot; and
- (b) Barts Health - John Bacon in the place of Peter Wright.

4.2 Having regard to new Article 12 and as recommended by the Nominations Committee the Board ratified the appointments of the current directors.

4.3 The Board made the following new appointments as directors as recommended by the Nominations Committee under Article 12.2:

- (a) David Lomas - AHSC
Helen Jameson - CFO

5. UCL Partners Performance Report

The Board reviewed the Performance Report to 30 September 2015.

The key risks are the same as those set out in the risk management plan.

The financial forecast was in line with the budget.

A decision had been taken across NHSE, the Health Foundation and AHSNs nationally to transition the NHS Innovation Accelerator to a national programme with UCL Partners as the AHSN host.

Considerable progress had been made in developing the first two Patient Safety work streams of AKI and Sepsis which are the areas of greatest avoidable mortality. Discussions had taken place with each trust safety lead to ensure alignment of priorities and due diligence in terms of UCL Partners support and 328 staff had been trained in quality improvement.

The Board received a copy of the AHSN stakeholder research 2015 report which showed outstanding performance by UCL Partners.

The AHSC had demonstrated considerable progress across all AMCs including joint capital development projects involving trust and university partners.

6. Accountable Care Organisations

David Fish presented background information on Accountable Care Organisations.

The specific features for UCL Partners are:

- (a) the full merger of health and social care budgets built on the whole population;
- (b) the embedding of academic institutions from the outset; learning from the AMC model including 4P medicine, evidence-based intervention for new models of care, outcomes definition and external evaluation; and
- (c) to facilitate success, critical national work is underway with Health Education England, CQC, Monitor and NHS Improvement to ensure the framework supports ACOs in terms of outcomes, governance and financial flows.

The Board endorsed UCLP's approach. There was strong support for this to go forward as a UCLP priority area bringing together academia and practice.

7. Royal National Orthopaedic Hospital NHS Trust (RNOH)

Anthony Goldstone (Chair RNOH) and Rob Hurd (CEO RNOH) attended for this item.

Professor Goldstone introduced a proposal for the establishment of a muscular skeletal programme focusing on preventive medicine, corrective surgery and rehabilitation. Considerable effort had been put into expanding the Stanmore Campus and the Biomedical Research Unit had been transformed over the last 5 years.

It was agreed this was a major area of need for the population and that this initial proposal should be followed up through UCL Partners' usual procedures in the ASHN and ASHC. There should be an update at the next Board meeting.

CHAIR